

Shell plc — Consolidated Balance Sheet — 2021

As at 31 December | US\$ million | Figures from Shell annual reports / published financial statements

Assets	US\$ million
Goodwill	14,920
Other intangible assets	9,773
Property, plant and equipment	194,932
Joint ventures and associates	23,415
Investments in securities	3,797
Deferred tax	12,426
Retirement benefits	8,471
Trade and other receivables	7,065
Derivative financial instruments	815
Total non-current assets	275,614
Inventories	31,894
Trade and other receivables	66,510
Derivative financial instruments	24,437
Cash and cash equivalents	40,246
Total current assets	126,805
Assets classified as held for sale	1,960
Total assets	404,379
Liabilities	US\$ million
Debt — non-current	74,794
Trade and other payables — non-current	3,432
Derivative financial instruments — non-current	3,563
Deferred tax — non-current	16,186
Retirement benefits — non-current	7,296
Decommissioning and other provisions — non-current	23,845
Total non-current liabilities	133,506
Debt — current	9,001
Trade and other payables — current	79,357
Derivative financial instruments — current	23,779
Income taxes payable	4,869
Decommissioning and other provisions — current	2,910
Total current liabilities	94,294
Liabilities directly associated with assets held for sale	1,253
Total liabilities	229,053
Equity	US\$ million
Share capital	641
Shares held in trust	-610
Other reserves	18,909
Retained earnings	153,026
Equity attributable to Shell plc shareholders	171,966
Non-controlling interest	3,360

Assets	US\$ million
Total equity	175,326

Source: Shell plc Annual Report and Accounts. Shell reports consolidated financial statements in US dollars. Figures are presented in US\$ million and may differ from rounded summaries.

Shell plc — Consolidated Balance Sheet — 2022

As at 31 December | US\$ million | Figures from Shell annual reports / published financial statements

Assets	US\$ million
Goodwill	16,039
Other intangible assets	9,662
Property, plant and equipment	198,642
Joint ventures and associates	23,864
Investments in securities	3,362
Deferred tax	7,815
Retirement benefits	10,200
Trade and other receivables	6,920
Derivative financial instruments	582
Total non-current assets	277,087
Inventories	25,258
Trade and other receivables	53,208
Derivative financial instruments	11,369
Cash and cash equivalents	36,970
Total current assets	126,805
Assets classified as held for sale	2,850
Total assets	443,024
Liabilities	US\$ million
Debt — non-current	80,868
Trade and other payables — non-current	2,075
Derivative financial instruments — non-current	887
Deferred tax — non-current	12,547
Retirement benefits — non-current	11,325
Decommissioning and other provisions — non-current	25,804
Total non-current liabilities	129,117
Debt — current	8,218
Trade and other payables — current	63,173
Derivative financial instruments — current	16,311
Income taxes payable	3,254
Decommissioning and other provisions — current	3,338
Total current liabilities	119,916
Liabilities directly associated with assets held for sale	1,395
Total liabilities	250,427
Equity	US\$ million
Share capital	584
Shares held in trust	-726
Other reserves	21,132
Retained earnings	169,482
Equity attributable to Shell plc shareholders	190,472
Non-controlling interest	2,125

Assets	US\$ million
Total equity	192,597

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Shell plc — Consolidated Balance Sheet — 2023

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Assets	US\$ million
Goodwill	16,660
Other intangible assets	10,253
Property, plant and equipment	194,835
Joint ventures and associates	24,457
Investments in securities	3,246
Deferred tax	6,454
Retirement benefits	9,151
Trade and other receivables	6,298
Derivative financial instruments	801
Total non-current assets	272,155
Inventories	26,019
Trade and other receivables	53,273
Derivative financial instruments	15,098
Cash and cash equivalents	38,774
Total current assets	133,164
Assets classified as held for sale	951
Total assets	406,270
Liabilities	US\$ million
Debt — non-current	64,597
Trade and other payables — non-current	3,864
Derivative financial instruments — non-current	1,749
Deferred tax — non-current	15,487
Retirement benefits — non-current	7,110
Decommissioning and other provisions — non-current	22,979
Total non-current liabilities	122,441
Debt — current	12,015
Trade and other payables — current	61,076
Derivative financial instruments — current	6,775
Income taxes payable	4,289
Decommissioning and other provisions — current	4,171
Total current liabilities	95,160
Liabilities directly associated with assets held for sale	307
Total liabilities	217,908
Equity	US\$ million
Share capital	544
Shares held in trust	-997
Other reserves	21,145
Retained earnings	165,915
Equity attributable to Shell plc shareholders	186,607
Non-controlling interest	1,755

Assets	US\$ million
Total equity	188,362

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Shell plc — Consolidated Balance Sheet — 2024

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Assets	US\$ million
Goodwill	16,032
Other intangible assets	9,480
Property, plant and equipment	185,219
Joint ventures and associates	23,445
Investments in securities	2,255
Deferred tax	6,857
Retirement benefits	10,003
Trade and other receivables	6,018
Derivative financial instruments	374
Total non-current assets	259,683
Inventories	23,426
Trade and other receivables	45,860
Derivative financial instruments	9,673
Cash and cash equivalents	39,110
Total current assets	118,069
Assets classified as held for sale	9,857
Total assets	387,609
Liabilities	US\$ million
Debt — non-current	65,448
Trade and other payables — non-current	3,290
Derivative financial instruments — non-current	2,185
Deferred tax — non-current	13,505
Retirement benefits — non-current	6,752
Decommissioning and other provisions — non-current	21,227
Total non-current liabilities	112,407
Debt — current	11,630
Trade and other payables — current	60,693
Derivative financial instruments — current	7,391
Income taxes payable	4,648
Decommissioning and other provisions — current	4,469
Total current liabilities	88,831
Liabilities directly associated with assets held for sale	6,203
Total liabilities	207,441
Equity	US\$ million
Share capital	510
Shares held in trust	-803
Other reserves	19,766
Retained earnings	158,834
Equity attributable to Shell plc shareholders	178,307
Non-controlling interest	1,861

Assets	US\$ million
Total equity	180,168

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Shell plc — Consolidated Balance Sheet — 2025

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Assets	US\$ million
Goodwill	15,662
Other intangible assets	11,010
Property, plant and equipment	185,077
Joint ventures and associates	27,775
Investments in securities	1,557
Deferred tax	8,173
Retirement benefits	5,052
Trade and other receivables	8,252
Derivative financial instruments	619
Total non-current assets	263,177
Inventories	22,216
Trade and other receivables	44,597
Derivative financial instruments	9,114
Cash and cash equivalents	30,216
Total current assets	106,143
Assets classified as held for sale	1,030
Total assets	370,350
Liabilities	US\$ million
Debt — non-current	66,515
Trade and other payables — non-current	4,463
Derivative financial instruments — non-current	1,108
Deferred tax — non-current	11,983
Retirement benefits — non-current	7,136
Decommissioning and other provisions — non-current	21,411
Total non-current liabilities	112,616
Debt — current	9,128
Trade and other payables — current	57,770
Derivative financial instruments — current	5,664
Income taxes payable	3,149
Decommissioning and other provisions — current	5,884
Total current liabilities	81,595
Liabilities directly associated with assets held for sale	820
Total liabilities	195,031
Equity	US\$ million
Share capital	477
Shares held in trust	-847
Other reserves	21,234
Retained earnings	153,528
Equity attributable to Shell plc shareholders	174,392
Non-controlling interest	927

Assets	US\$ million
Total equity	175,319

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