

MANAGING PROJECTS IN THE ORGANISATION

BMSW5104

GREGORIO BERNARDO

STUDENT NUMBER : 1913504

Executive summary

This selected study explores the development of a project management plan within the organizational context while considering the Covid-19 protocols accordingly. In order to evaluate the appropriate project, the project managers have used different types of tools and techniques. These aspects help the project managers to schedule the work with much better management regarding budget, collaboration, remote working culture respectively.

Table of Contents

Task 1: Report.....	3
Introduction.....	3
Overview of the organization.....	3
Basic project outline/description/scope based on the project	4
Project outline	4
Project description	4
Project scope	4
Stakeholder analysis.....	5
Stakeholder mapping	5
Communication Plan.....	6
A typical Work Breakdown Structure (WBS)	7
A decent draft of costs/resources use.....	8
Consideration of resources.....	9
An outline Project Schedule / Gantt chart.....	10
A Risk Assessment	12
Conclusion	15
Task 2: PowerPoint Presentation	16
Reference list	19

Task 1: Report

Introduction

The inclusion of project management within the organizational context plays a crucial role as it helps the companies to control the quality of the project while staying focused and encouraging teamwork. In order to maintain these aspects, the project managers play a critical role by implementing different types of project management techniques including agile, waterfall, and critical chain methodology and so on (Richardson and Jackson, 2018). All these mentioned aspects help to improve productivity by including seamless communication and reducing the workload pressure without sacrificing the quality of the work. On the other hand, to evaluate the appropriate project, the project managers have also used the PERT chart, Gantt chart, status table, WBS diagram and so on (Willumsen *et al.*, 2019). These tools help the project managers to schedule the work with much better management regarding budget, collaboration, remote working culture respectively. The primary purpose of the study reflects on the development of a project management plan within the organizational context while considering the Covid-19 protocols accordingly.

Overview of the organization

In order to proceed with the given study, an organization such as Construction Project Management (UK) Ltd is considered concerning construction project management. The selected organization is established in the year 2011 and serves different types of perspectives including Project Management, Construction Design, Quantity Surveying, Management (CDM) and all other related services required respectively (Cpmukltd.co.uk. 2022). In order to expand the business, the mentioned organization is quite successful to deliver its operational functionality concerning the projects including residential, commercial, recreational, and healthcare sectors across London and the South-East of England (Cpmukltd.co.uk. 2022). Due to the national lockdown, the organization is rendering its projects complete. Over time, the selective organization i.e., Construction Project Management (UK) Ltd is trying to drive its business with the maintenance of new normal policies like remote working, the inclusion of vaccinated people and so on.

Basic project outline/description/scope based on the project

Project outline

Based on the given case scenario, a project is considered accordingly. The selected organization is looking forward to the development of 5 storey building consisting of two commercial units on the ground floor along with 18 apartments on the upper floor (Cpmukltd.co.uk. 2022). The primary purpose of selecting the mentioned project reflects on the delivery of integrated Construction Project Management services as the leading provider of construction projects. Hence, the project is selected to provide value-added construction services to the customers by developing a successful partnership with operational efficiencies, people and leading technologies.

Project description

In this regard, the project manager is implementing the agile project management technique as it deals with more creative and innovative design ideas. Due to the pandemic, the organization's operations have been temporarily closed. Over the passing time, the project manager of the selected construction organization is trying to drive to organizational activity and hence, the project manager has been trying to include various types of approaches concerning the new normal policies. In order to maintain the creative and innovative approaches based on agile methodology, the project manager must include interdisciplinary and cross-functional elements regarding current marketing trends (Cpmukltd.co.uk. 2022). Furthermore, the project needs user experience and hence, the inclusion of stakeholders is much required.

Project scope

It should be noted that the chosen construction project is dealing with 5 storey building consisting of two commercial units on the ground floor along with 18 apartments on the upper floor. Hence, it can be said the present construction building involves both commercial and residential sectors as a result, it evaluates the earning potential respectively. Furthermore, the inclusion of commercial and residential projects after the covid-19 pandemic consider as a potentially attractive way of achieving a more diverse investment income for the construction project managers respectively.

Stakeholder analysis

According to Mitchell and Lee, (2019), identification of the relevant stakeholders does not only help to achieve the project objectives within financial and time constraints but also helps to identify the interests of the related stakeholders that might affect the project positively or negatively. Construction Project management UK Ltd has received an order of construction of a 5Storeyed building, consisting of 2 commercial units and 18 apartments on the upper floors. The presence of residential sectors and commercial sectors will involve the cooperation of many internal and external stakeholders.

As per Chomchaiya and Esichaikul (2016), distinguishing the internal stakeholders of the project helps estimate the performance metrics of the company as they are directly involved in the core functioning project team.

The relevant internal stakeholders of this construction project are-

- The CEO of Construction project management UK Ltd
- The Project Manager
- Operational and Technical Team
- Suppliers of construction materials
- Daily-wage Labours
- Financial investors

On the other hand, the external stakeholders of a project are not directly involved in the core functioning team but are majorly affected by the project outcome.

The relevant external stakeholders of this construction project are-

- The clients and the customers
- The residents of the 18 apartments
- The advertisers of the commercial sectors
- Companies providing security systems for the construction project
- Health and Sanitizing departments
- Governmental agencies who permitted the construction project

Stakeholder mapping

According to Bourne (2016), stakeholder mapping helps the project management team to identify the needs of the relevant stakeholders before formulating any management strategies.

Proceeding with the project management report of the construction project by Construction project management UK Ltd, a stakeholder matrix is developed to identify the critical stakeholders and their impacts on the project.

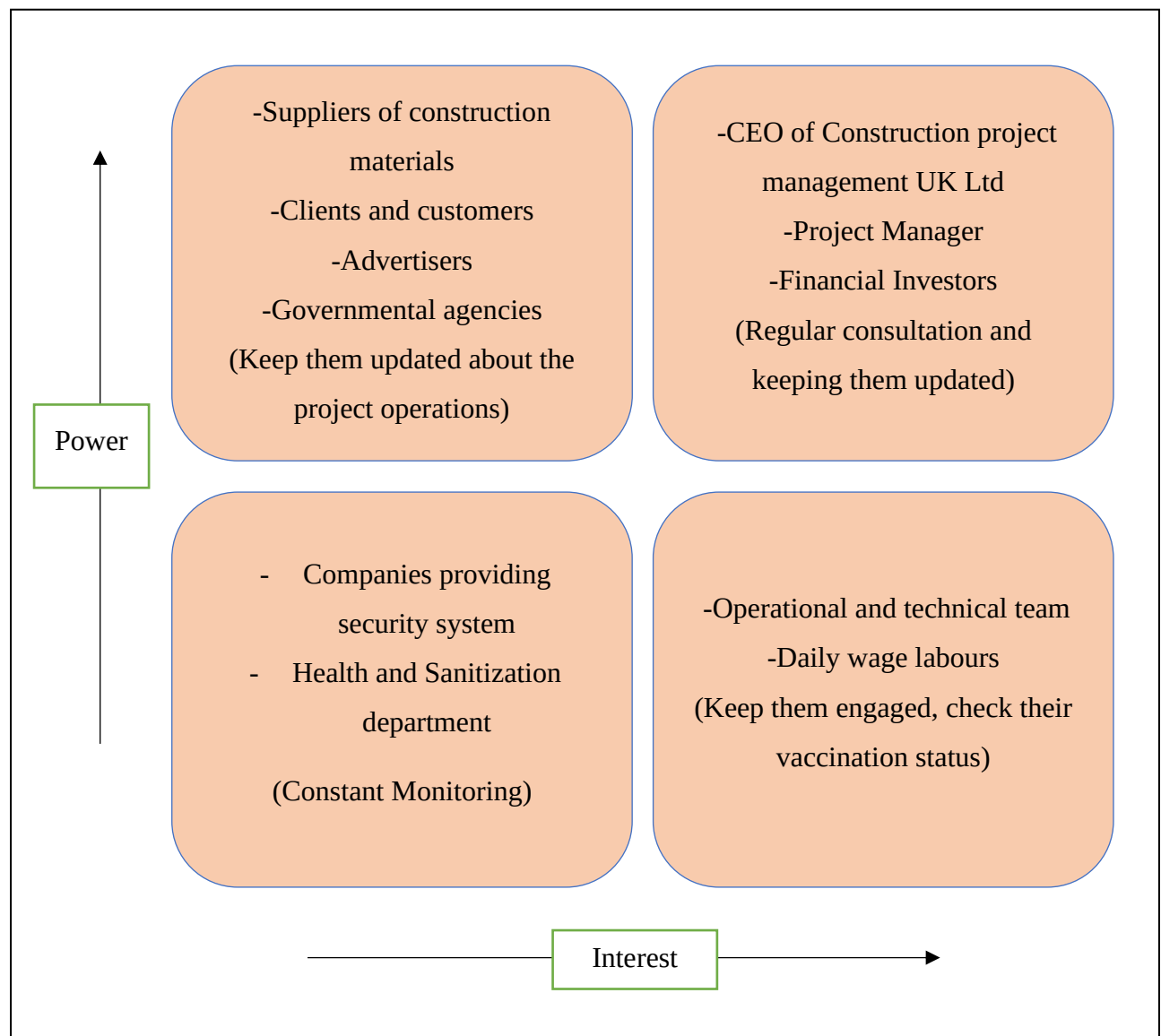


Figure 1: Stakeholder mapping of the construction project

Source: (Created by the learner)

Communication Plan

Effective communication between the stakeholders of the construction project will help the project management team to identify their queries and keep them updated about the evolution of the project in order to avoid any internal conflict. According to Lauff et al. (2020), both

verbal and non-verbal communication methods can be incorporated into the project management system.

A communication plan is developed for this construction project-

<i>Stakeholder</i>	<i>Power</i>	<i>Required Actions</i>	<i>Communication mode</i>	<i>Frequency</i>
Project Manager	High	Constant Consultation	Direct, Verbal	Every week
Financial Investors	High	Keep them updated	Official Documents	Every 2 months
Raw material Suppliers	High	Updating them about the tasks	Verbal	Every 2 months
Governmental Agencies	Low	Keep them updated	Proper documentations	After 6 months
Health and Sanitization department	Low	Constant Monitoring	Verbal	Every week

Table 1: Communication Plan of the Stakeholders

Source: (Created by the learner)

A typical Work Breakdown Structure (WBS)

It should be noted that the inclusion of a work breakdown structure is generally considered as an engine to drive the achievement of a respective project. Consequently, with the help of a work breakdown structure, the project manager of the respective project can be able to provide transparency and accountability to other peer individuals, presented in the project (Pandey and Pandey, 2021). It helps them to obtain the progress of the project without sacrificing the quality of the work. Based on the above discussion along with the given case scenario, a work breakdown structure in this regard has been developed and presented in the following section

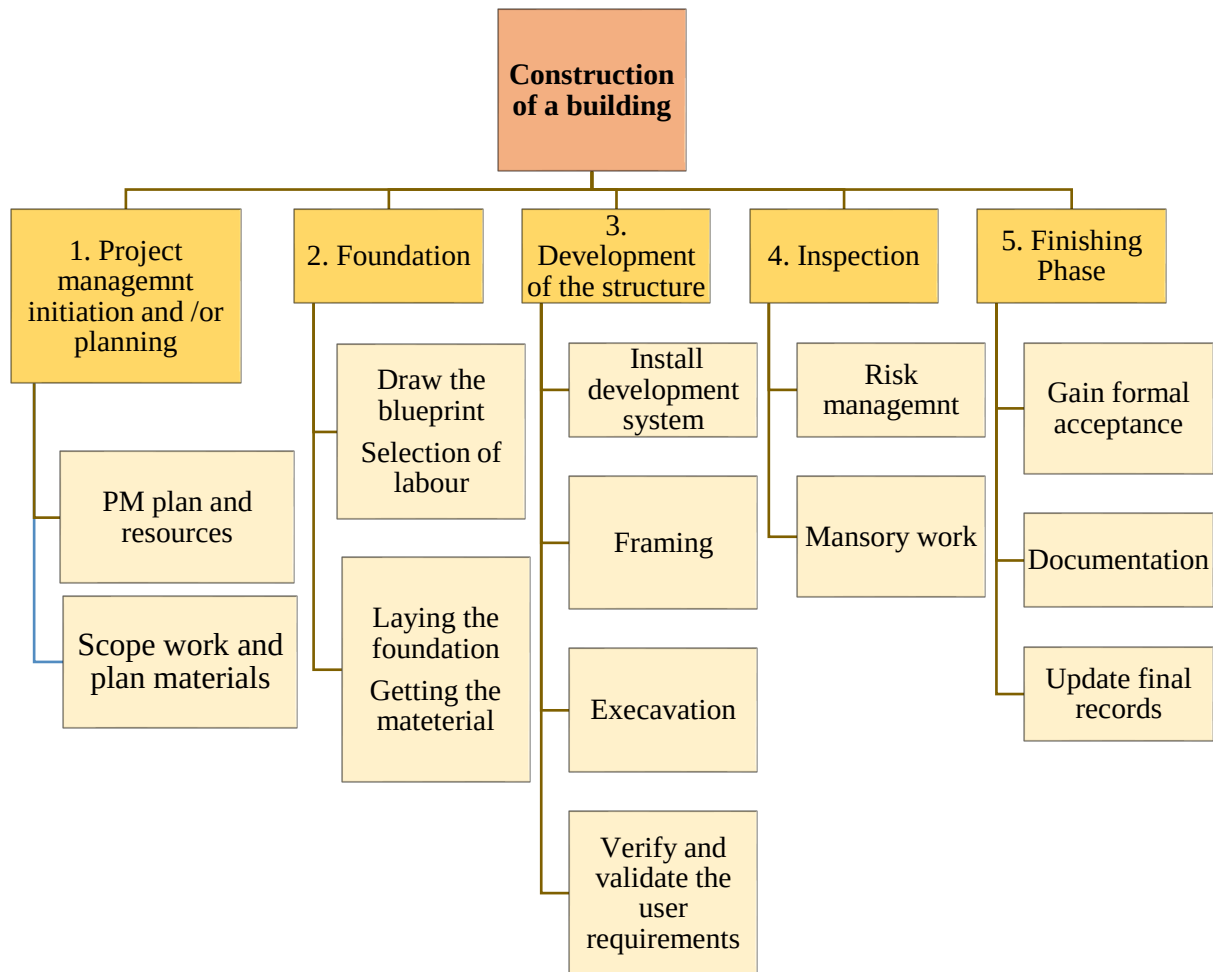


Figure 2: The evaluation of work break down structure (WBS)

Source: (Created by the author)

Based on the above figure, it should be noted that the chosen project such as the construction of a new building has been segmented into a few sections such as project management planning, foundation, development of the structure, inspection along finishing phase respectively. However, it should be noted that these divisions are further categorised into numerous sections accordingly. Therefore, based on the above figure, it can be said that all these sections are responsible for providing transparency followed by boosting the overall productivity accordingly.

A decent draft of costs/resources use

It should be noted that cost management within the project plays a crucial role as it helps the project managers to estimate and /or control the overall budget of the project respectively. Following that, the involvement of the cost estimation within the project establishes the overall

spending as well. This mentioned aspect, in turn, aids the project managers to idealize the future expenses along with the expected revenues accordingly (Geraldi and Söderlund, 2018). In this regard, a draft on the cost estimation regarding the used resources has been developed in the following section

<i>Activity</i>	<i>Time</i>	<i>Cost per hour (£)</i>	<i>Amount (£)</i>
Appropriate analysis of the organization's operational activity along with the approaches	25 hours	30	750
Providing training based on remote work culture and maintenance of social distancing	30 hours	35	1050
Examining the recent marketing trends and allocating the required materials	40 hours	30	1200
Several digital meetings to discuss the project plan and its required updates	45 hours	30	1350
Proceeding towards the testing phase while maintaining social distancing	40 hours	30	1200
Selection of audit procurement approaches	20 hours	35	1000
Final Documentation	25 hours	20	500
Total	225 hours	210	12600

Table 2: A draft on cost estimation regarding the use of resources within the project

Source: (Created by the learner)

Consideration of resources

The inclusion of resources within the project management is playing a pivotal role as it enables the project managers to obtain or measure the success and /or failure of the project accordingly. Consequently, the appropriate inclusion and maintenance of the project management are quite necessary to idealize the utilization of the components respectively, otherwise, it may lead to the project failure (Tonchia *et al.*, 2018). In this regard, the project manager of the chosen

project should consider a few elements to evaluate the project with proper measurements, followed by getting a significant outcome. The components of resources based on the chosen project is developed in the following section

<i>Criteria</i>	<i>Description</i>
Expertise including directors, tech engineers, security specialists, coaches, HR	➤ Ensuring the quality of the project ➤ Maintaining the technical disciplines ➤ Development of proper coordination with the involved individuals ➤ Ensuring the execution of the project without sacrificing its quality
Project tracking while maintaining the new normal policies of Covid-19 pandemic	➤ Determining the potential risks and vulnerabilities inside the system
Document management	➤ Establish traceability in the project
Risk management by incorporating several perspectives including sanitization, training regarding remote work culture	➤ Conducting the periodic internal audits
Time management	➤ Assigned the individuals with their definite responsibilities to complete the project
Appropriate integration while maintaining the social distancing policies	➤ Overseeing the finance of the project
Project team	➤ Ensuring project quality with proper instructions

Table 3: Consideration of resources based on the selected project

Source: (Created by the learner)

An outline Project Schedule / Gantt chart

<i>Sl. No.</i>	<i>List of Activity</i>	<i>Start Date</i>	<i>Duration</i>	<i>End Date</i>
1	Selection of the project	2.2.22	15	17.2.22
1.1	Project initiation	2.2.22	3	5.2.22
1.2	Development of project charter	5.2.22	5	10.2.22

1.3	submission of the project charter	10.2.22	4	14.2.22
1.4	Arranging project sponsor	14.2.22	3	17.2.22
2	Development of preliminary project scope	17.2.22	30	19.3.22
2.1	Determination of project teammates	17.2.22	10	27.2.22
2.2	Approval of project milestone	27.2.22	10	9.3.22
2.3	Verify and validate the project requirements	9.3.22	10	19.3.22
3	Working on the design system	19.3.22	20	8.4.22
3.1	Installation of the development system	19.3.22	5	24.3.22
3.2	Proceeding towards the testing phase	24.3.22	10	3.4.22
3.3	Arranging the digital meetings for project update	3.4.22	5	8.4.22
4	Analysis of risk management within the project	8.4.22	30	8.5.22
4.1	Budget and /or cost analysis for sanitization, mask distribution, training for the remote work culture	8.4.22	20	28.4.22
4.2	Updating the overall project management plan	28.4.22	10	8.5.22
5	Audit procurement and update the requirements	8.5.22	10	18.5.22
6	Final Documentation and Submission of the project	18.5.22	2	20.5.22

Table 4: Breakdown of the activity to outline the project schedule

Source: (Created by the author)

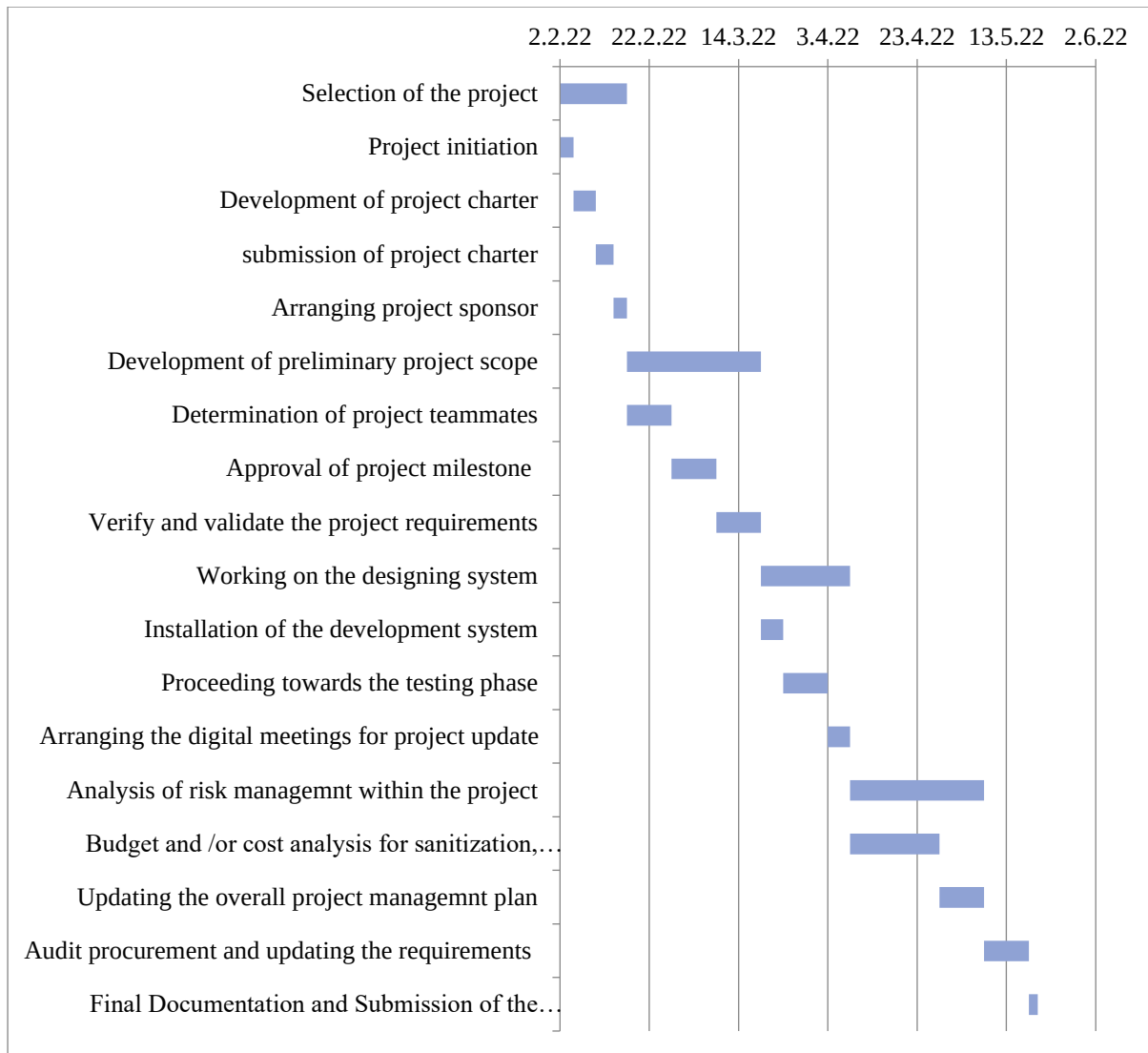


Figure 3: The development of the Gantt chart

Source: (Created by the author)

A Risk Assessment

Concerning project management, it should be noted that the inclusion of risk assessment is considered as a tool to obtain and /or measure the success of the project accordingly. The core concept of the risk assessment is associated with a few perspectives including identifying, assessing and controlling threats respectively. Consequently, evaluation of the mentioned aspect, in turn, help the project managers to implement the ideal steps followed by appropriate decisions. In this regard, based on the chosen project, a risk assessment is developed and discussed in the following section

<i>SL No.</i>	<i>Identification of the risk</i>	<i>Likelihood or probability of the risk occurrence</i>	<i>Impact of the risk, especially on the project</i>	<i>The application of mitigation strategy to solve the issue within the project</i>
1	Communication risk between the stakeholders and the project manager or the project teammates	High	Due to the presence of communication errors, the project may lead to failure as the misleading information develops wrong decisions for the chosen project	In this regard, the project manager of the selected project should develop a written communication plan while communicating with the stakeholders and /or the project teammates. This type of communication represents documentation as well to idealize the overall progression of the project.
2	The evaluation of financial errors as the selected project deals with a large construction building	High	The project manager along with the overall project teammates will be facing the threats of	In this regard, the project managers need to include a bunch of

	including both residential and commercial sector		financial errors if any sorts of a miscalculation regarding the budget of the project occur (Singh and Kumar, 2021).	financial expertise to recognize the expenses of the project and expected outcome respectively (Thesing <i>et al.</i> , 2021).
3	Objection from the UK government while not maintaining the appropriate new normal policies to conduct the construction project	Moderate	After the occurrence of the Covid-19 pandemic, the project manager and the overall team have to maintain the new normal policies including proper sanitization within the workplace, driving the operational functionality with the vaccinated people, wearing a mask, implementing remote working culture as much as possible and so on. If the project	In this regard, the project manager must give focus on the pandemic-specific contract clauses to limit the liability regarding unforeseen circumstances (Vrchota <i>et al.</i> , 2021). Besides, the project manager should implement off-site modular construction to maintain the social distancing among the

			manager of the selected organization is unable to maintain above new normal policies, the UK Government cannot permit the project respectively.	workers accordingly.
--	--	--	---	----------------------

Table 5: A risk assessment based on the selected project

Source: (Created by the learner)

Conclusion

This selected study provided a transparent image about the development of a project management plan within the organizational context while considering the Covid-19 protocols accordingly. The selected organization such as Construction Project Management (UK) Ltd was looking forward to the development of 5 storey building consisting of two commercial units on the ground floor along with 18 apartments on the upper floor. In this regard, the project manager was implementing the agile project management technique as it dealt with more creative and innovative design ideas while maintaining the new normal policies, especially after the Covid-19 pandemic.

Task 2: PowerPoint Presentation

Slide 1: Title

Slide 2: Introduction

- A project management plan involves the concise orientation of work
- Clear, organized plans improve team collaboration
- Well-defined goals of project management help to improve the effectiveness of the work
- The project management plan idealizes the overall budgets and timelines

Consequently, it is known that the core concern of project management is interlinked with proper planning and collaboration among the individuals within the organizational context. The project management plan needs the stakeholders to enhance the efficiency of the project as well.

Slide 3: Outlining the project scope

- Deals with both commercial and residential sectors
- Helps to maximize the earning potential
- These projects also offer outstanding amenities
- Delivery of better organizational productivity with virtual meetings
- Provides value-added construction services to the customers while maintaining the new normal policies

Based on the given case scenario, a project is considered accordingly. The selected organization, namely, Construction Project Management (UK) Ltd is looking forward to the development of 5 storey building consisting of two commercial units on the ground floor along with 18 apartments on the upper floor.

Slide 4: The inclusion of the agile project management technique

Benefits of using agile project management technique

- Able to work with up-to-date tasks while maintaining the virtual meeting
- Reduces the production of waste
- Providing better adaptability to change based on the remote work culture
- Helps the project managers to spend less time on bureaucracy
- Easier to give respond and make quick decisions

In this regard, the project manager is implementing the agile project management technique as it deals with more creativity and innovation with design ideas. The project management team should work on the recent government policies and implement appropriate strategies to drive the organizational operations concerning sanitization, remote working culture and so on.

Slide 5: The application of work breakdown structure

- Facilitate the overall function of the organization while maintaining the pandemic-specific contract clauses
- Boosting the productivity within the organization through digital and /or virtual meetings
- Helps to maintain accountability (Al-Kasasbeh *et al.*, 2021)
- Accurately subdivided the details and sharing responsibilities with fewer expenses
- Helps the project managers to understand the necessary components to complete the project

The inclusion of a work breakdown structure is responsible for the delivery of key project deliverables. This mentioned aspect, in turn, helps the project managers to idealize the smaller components while proceeding with the given project. In this regard, the work breakdown structure is applied to provide transparency followed by boosting the overall productivity accordingly.

Slide 6: The use of the Gantt chart

- Helps to bring every component of the project on a single page
- An easier way to manage tasks along with the checklist items while following the pandemic-specific contract clauses
- Evaluate the task dependencies (Svejvig, 2021)
- Easily assign tasks with the project teammates

Apart from the work breakdown structure, another tool of project management such as the Gantt chart is applied. In this regard, the application of the Gantt chart is quite useful as it helps the project manager to easily assign tasks with the project teammates. This mentioned aspect helps the overall team to idealize the share responsibilities accordingly.

Slide 7: Risk assessment

- Reduce the chance of project risk exposure based on the pandemic-specific contract clauses
- Helps the project managers to make appropriate decisions
- Helps to recognize the security vulnerabilities like contamination of disease

- Helps to obtain and /or measure the success of the project accordingly
- Aids the project managers to implement appropriate risk mitigation strategies

In order to identify the appropriate outcome, risk assessment analysis is applied in this regard. The chosen project will be facing a major threat from the respective government body as the organization tries to drive its organizational operation, especially after the occurrence of the Covid-19 pandemic.

Slide 8: Challenges and limitations

- Facing the challenges regarding conceptual understanding during the use of agile methodology
- Unable to meet with the standards with the accounting practices
- Lacking with the development of control limit paths
- Hence, try to evaluate only a draft regarding cost estimation of the project

In order to proceed with the selected project, the foremost challenging aspect reflects on the conceptual understanding while using the agile methodology of project management. Due to this mentioned aspect, only a draft is provided regarding the cost estimation instead of detailed budget analysis.

Slide 9: Continuation...

- The virtual meeting provides less personal contact
- This mentioned aspect, in turn, provide less dynamism within the project

Apart from the conceptual understanding, another challenging aspect is dealing with the concerns of time management, especially during the arrangement of meetings. On the other hand, due to the pandemic, the organization is still promoting remote work culture facility and hence, every individual is unable to present physically.

Slide 10: Conclusion

- The project deals with both commercial and residential sectors
- The inclusion of agile methodology helps to work with up-to-date tasks
- Appropriate maintenance of the work breakdown structure and Gantt chart boost the productivity within the organization
- However, the project lacks the development of control limit paths

This selected study delivered enlightenment of the use of key findings regarding the project plan of Construction Project Management (UK) Ltd while proceeding with the mentioned project.

Slide 11: Reference list

Slide 12: Thank you

Reference list

- Al-Kasasbeh, M., Abudayyeh, O. and Liu, H., 2021. An integrated decision support system for building asset management based on BIM and Work Breakdown Structure. *Journal of Building Engineering*, 34, p.101959.
- Bourne, L., 2016. Stakeholder relationship management: a maturity model for organisational implementation. CRC Press.
- Chomchaiya, S. and Esichaikul, V., 2016. Consolidated performance measurement framework for government e-procurement focusing on internal stakeholders. *Information Technology & People*.
- Cpmukltd.co.uk. 2022. [online] Available at: <<https://www.cpmukltd.co.uk/>> [Accessed 6 January 2022].
- Geraldi, J. and Söderlund, J., 2018. Project studies: What it is, where it is going. *International journal of project management*, 36(1), pp.55-70.
- Lauff, C.A., Knight, D., Kotys-Schwartz, D. and Rentschler, M.E., 2020. The role of prototypes in communication between stakeholders. *Design Studies*, 66, pp.1-34.
- Mitchell, R.K. and Lee, J.H., 2019. Stakeholder identification and its importance in the value creating system of stakeholder work. *The Cambridge handbook of stakeholder theory*, pp.53-74.
- Mohammed, H.J., 2021. The optimal project selection in portfolio management using fuzzy multi-criteria decision-making methodology. *Journal of Sustainable Finance & Investment*, pp.1-17.
- Pandey, P. and Pandey, M.M., 2021. Research Methodology Tools and Techniques.
- Richardson, G.L. and Jackson, B.M., 2018. *Project management theory and practice*. Auerbach Publications. <https://www.academia.edu/download/50033863/611246791.pdf>
- Singh, S. and Kumar, K., 2021. A study of lean construction and visual management tools through cluster analysis. *Ain Shams Engineering Journal*, 12(1), pp.1153-1162.
- Svejvig, P., 2021. A Meta-theoretical framework for theory building in project management. *International Journal of Project Management*, 39(8), pp.849-872.
- Thesing, T., Feldmann, C. and Burchardt, M., 2021. Agile versus Waterfall Project Management: Decision Model for Selecting the Appropriate Approach to a Project. *Procedia Computer Science*, 181, pp.746-756.
- Tonchia, S., Tonchia and Mahagaonkar, 2018. *Industrial project management*. Berlin, Germany: Springer.

<http://digilib.umpalopo.ac.id:8080/jspui/bitstream/123456789/235/1/Industrial%20Project%20Management%20Planning%2C%20Design%2C%20and%20Construction%20-%20Springer%20%282008%29%20-%203540775420.pdf>

Vrchota, J., Řehoř, P., Maříková, M. and Pech, M., 2021. Critical success factors of the project management in relation to industry 4.0 for sustainability of projects. *Sustainability*, 13(1), p.281.

Willumsen, P., Oehmen, J., Stingl, V. and Geraldi, J., 2019. Value creation through project risk management. *International Journal of Project Management*, 37(5), pp.731-749.

Younus, A.M. and Younis, H., 2021. Conceptual Framework of Agile Project Management, Affecting Project Performance, Key: Requirements and Challenges. *International Journal of Innovative Research in Engineering & Management (Ijirem)*.



MANAGING PROJECTS IN THE ORGANISATION

BMSW5104

GREGORIO BERNARDO

STUDENT NUMBER : 1913504



Introduction

- A project management plan involves the concise orientation of work
- Clear, organized plans improve team collaboration
- Well-defined goals of project management help to improve the effectiveness of the work
- The project management plan idealizes the overall budgets and timelines

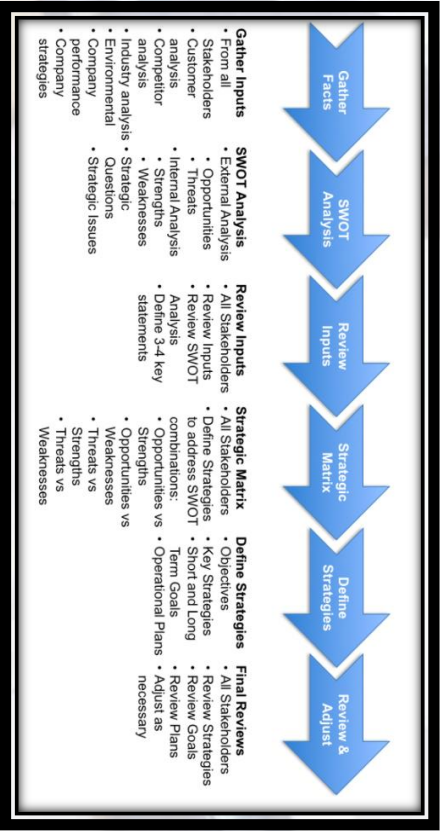


Figure 1: Significance of project management plan

Source: (Mohammed, 2021)

Outlining the project scope

- Deals with both commercial and residential sectors
- Helps to maximize the earning potential
- These projects also offer outstanding amenities
- Delivery of better organizational productivity with virtual meetings
- Provides value-added construction services to the customers while maintaining the new normal policies

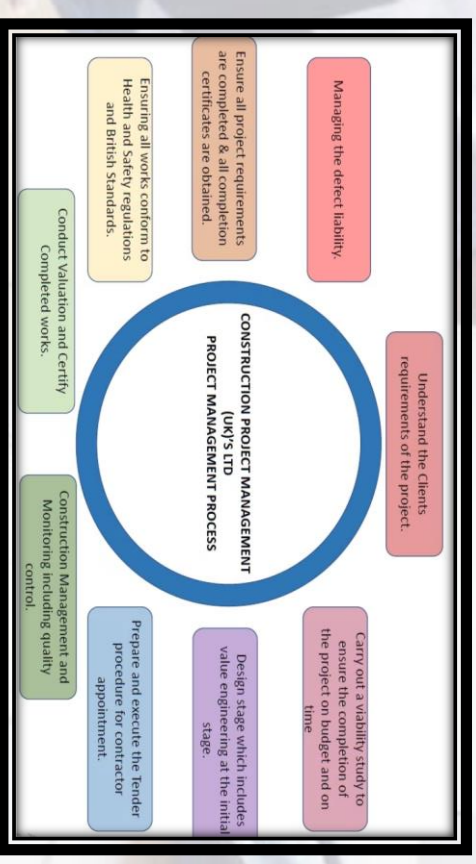


Figure 2: Project management process of Construction

Project Management (UK) Ltd

Source: (Cpmuktd.co.uk. 2022)

The inclusion of the agile project management technique

- *Benefits of using agile project management technique*
- Able to work with up-to-date tasks while maintaining the virtual meeting
- Reduces the production of waste
- Providing better adaptability to change based on the remote work culture
- Helps the project managers to spend less time on bureaucracy
- Easier to give respond and make quick decisions

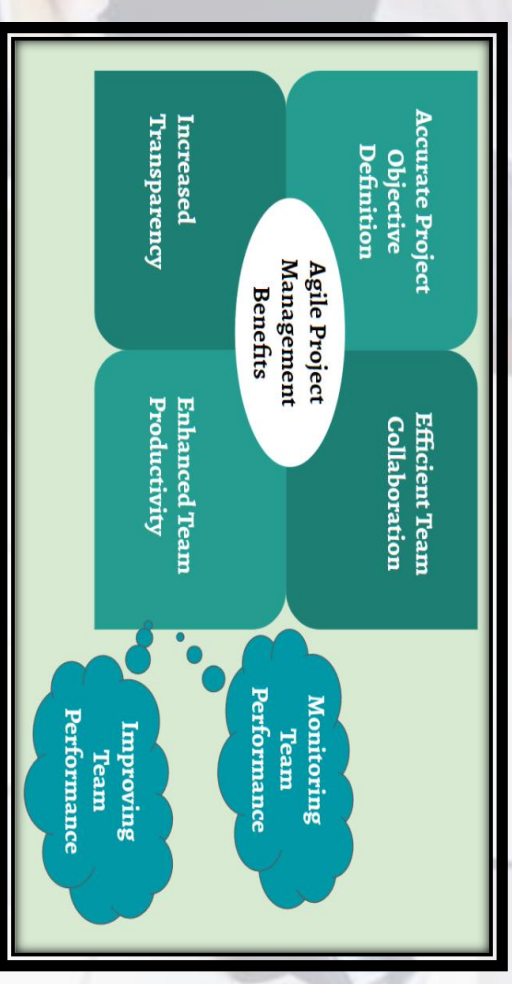


Figure 3: Benefits of using agile project management technique

Source: (Younus and Younis, 2021)

A background image showing a group of people in a meeting. A woman with long dark hair is in the foreground, looking down. Behind her, several other people are visible, some looking at a laptop. The image is semi-transparent, allowing the text to be overlaid.

The application of work breakdown structure

- Facilitate the overall function of the organization while maintaining the pandemic-specific contract clauses
- Boosting the productivity within the organization through digital and /or virtual meetings
- Helps to maintain accountability (Al-Kasasbeh *et al.*, 2021)
- Accurately subdivided the details and sharing responsibilities with fewer expenses
- Helps the project managers to understand the necessary components to complete the project



The use of the Gantt chart

- Helps to bring every component of the project on a single page
- An easier way to manage tasks along with the checklist items while following the pandemic-specific contract clauses
- Evaluate the task dependencies (Svejvig, 2021)
- Easily assign tasks with the project teammates



Risk assessment

- Reduce the chance of project risk exposure based on the pandemic-specific contract clauses
- Helps the project managers to make appropriate decisions
- Helps to recognize the security vulnerabilities like contamination of disease
- Helps to obtain and /or measure the success of the project accordingly
- Aids the project managers to implement appropriate risk mitigation strategies

A background image showing a group of people in a meeting. A woman with long dark hair is in the foreground, looking down. Behind her, a man with glasses and a woman with blonde hair are visible. They are gathered around a table with laptops and documents. A red arrow points downwards from the top of the slide.

Challenges and limitations

- Facing the challenges regarding conceptual understanding during the use of agile methodology
- Unable to meet with the standards with the accounting practices
- Lacking with the development of control limit paths
- Hence, try to evaluate only a draft regarding cost estimation of the project



Continuation...

- The virtual meeting provides less personal contact, can raise the chances of conflicts
- This mentioned aspect, in turn, provide less dynamism within the project





Conclusion

- The project deals with both commercial and residential sectors
- The inclusion of agile methodology helps to work with up-to-date tasks
- Appropriate maintenance of the work breakdown structure and Gantt chart boost the productivity within the organization
- However, the project lacks the development of control limit paths



Reference list

- ▶ Al-Kasasbeh, M., Abudayyeh, O. and Liu, H., 2021. An integrated decision support system for building asset management based on BIM and Work Breakdown Structure. *Journal of Building Engineering*, 34, p.101959.
- ▶ Mohammed, H.J., 2021. The optimal project selection in portfolio management using fuzzy multi-criteria decision-making methodology. *Journal of Sustainable Finance & Investment*, pp.1-17.
- ▶ Sveivig, P., 2021. A Meta-theoretical framework for theory building in project management. *International Journal of Project Management*, 39(8), pp.849-872.
- ▶ Younus, A.M. and Younis, H., 2021. Conceptual Framework of Agile Project Management, Affecting Project Performance, Key: Requirements and Challenges. *International Journal of Innovative Research in Engineering & Management (Ijirem)*.



THANK YOU