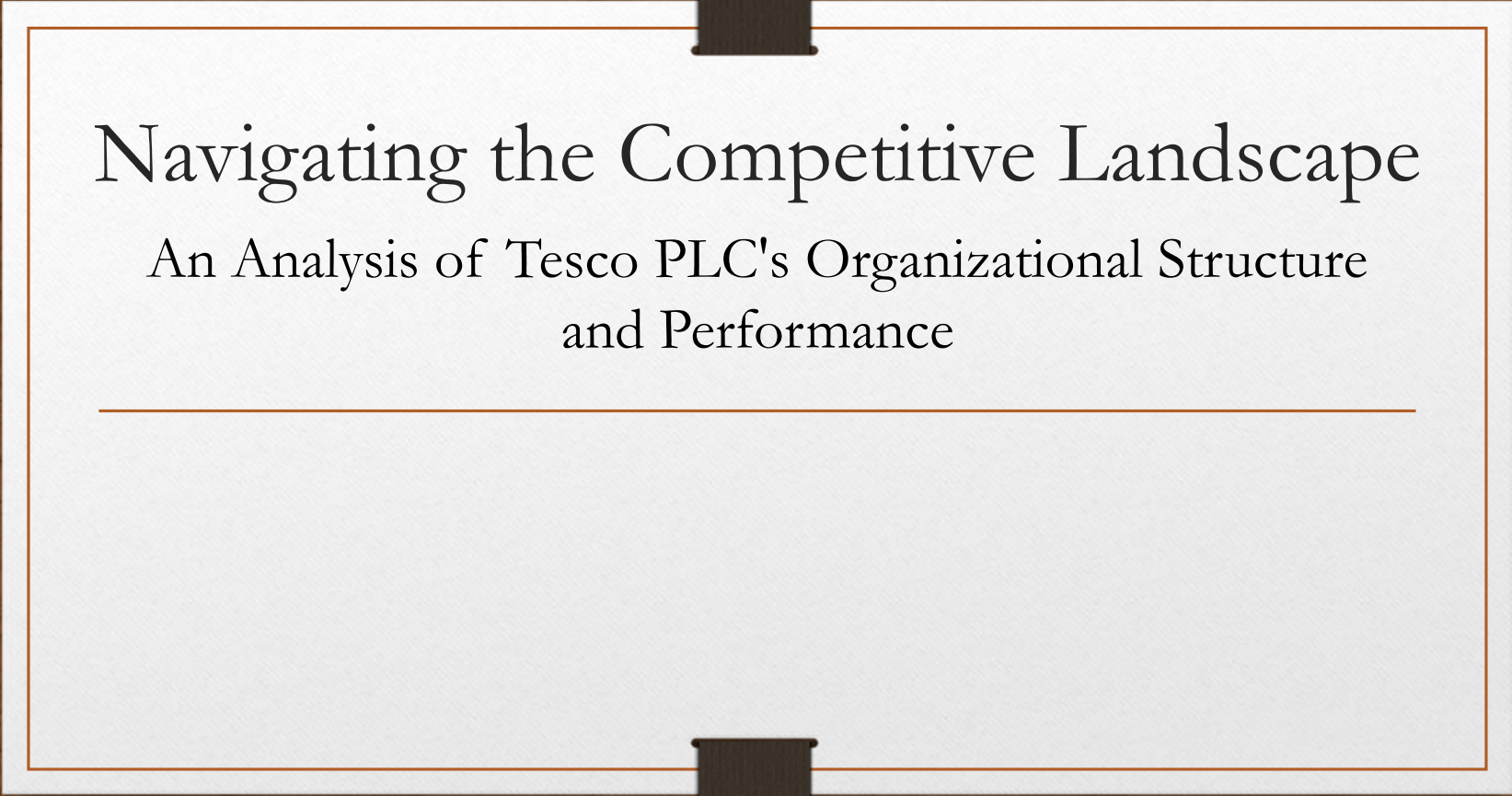




Navigating the Competitive Landscape

An Analysis of Tesco PLC's Organizational Structure
and Performance

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Introduction

CRITICAL INVESTIGATION OF TESCO PLC

Group Members' Names:

1.SIMRANJEET KAUR(2225768)

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Company Overview

Jack Cohen established the international retailer Tesco PLC in 1919. It began as a market stand in London and through time grew to become one of the biggest retailers in the UK and the world.

Tesco has accomplished notable milestones over the years, such as founding its first supermarket in 1956 and introducing its loyalty programme, Clubcard, in 1995.

Tesco now conducts business in a variety of settings, including grocery stores, superstores, convenience stores, and online retail. It serves millions of clients every day and has a strong presence in the UK and other markets. Tesco offers a wide variety of goods, including food, clothing, electronics, and financial services (Sharma et al., 2022).



Performance Analysis

The UK's largest retailer, Tesco, is well-known there. With considerable revenue and profit numbers, it has regularly displayed good financial performance.

Tesco, one of the biggest grocery store chains, commands a substantial portion of the UK retail sector.

It works in a number of industries, including retail, apparel, electronics, and financial services. Tesco's broad product selection, effective supply chain management, and strong brand recognition all contribute to its success (Foster & Grannell, 2022).

However, it faces competition from other significant retailers including Sainsbury's, Asda, and Morrisons, as well as from recently popular bargain stores like Aldi and Lidl.



Organizational Structure

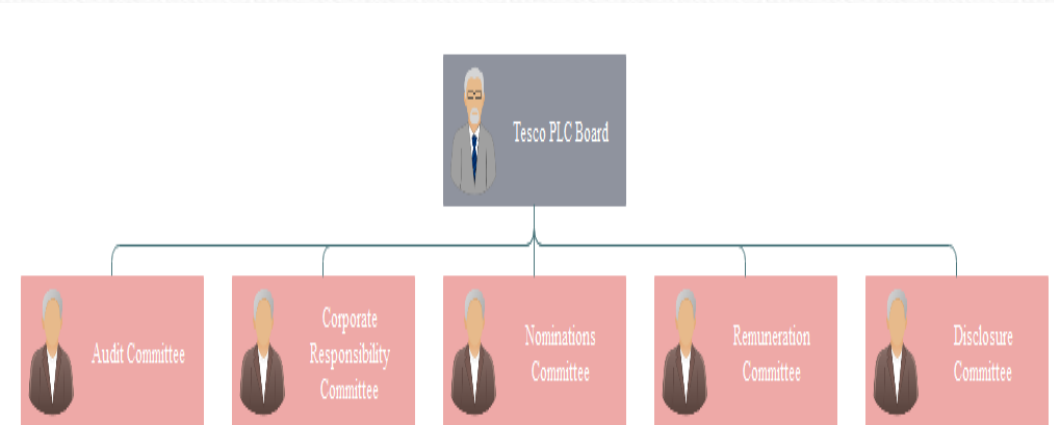
One of the top retailers in the UK, Tesco, has a clearly defined organisational structure.

The business has a hierarchical structure with distinct lines of reporting.

A Board of Directors is in charge of making strategic decisions at the top. The board is followed by a number of departments, including finance, operations, marketing, and human resources. Teams or divisions are further separated inside each department according to particular functions or product categories.

Within the organisation, this hierarchical structure enables efficient cooperation and communication.

Additionally, Tesco has optimized its span of control to guarantee effective management and oversight of its activities across numerous locations and business units.



Relationship Between Structure and Performance

Tesco, a UK retail giant, has a structure that affects its performance.

Tesco is a **hybrid company**.

Financial planning and big company investments are **centralized**.

Decentralization allows shop managers to make stocking, pricing, and customer service decisions.

Tesco can quickly respond to local market demands while preserving control and consistency using this arrangement (Sharma et al., 2022).

Tesco's **customer-centricity** has also helped the company succeed. Tesco stays competitive by analyzing customer needs and customizing its products and services. The company's structure prioritizes client service and satisfaction.



Managerial Tasks

Tesco, a well-known UK retailer, performs crucial managerial duties required for its efficient operations.

Setting goals, choosing tactics, and effectively allocating resources all depend on planning. Organizing entails setting up workflows, identifying roles, and structuring the business.

To inspire and motivate personnel to achieve organisational goals, effective leadership is essential. Tesco managers use leadership by setting clear expectations, creating a supportive workplace, and encouraging cooperation (Oloo, 2021).

Last but not least, controlling includes keeping track of performance, assessing results, and taking remedial action to ensure effectiveness and efficiency across multiple organisational roles.



Managerial Skills

Tesco, one of the top retailers in the UK, demands that its managers have a broad range of abilities (Foster & Grannell, 2022).

In order to comprehend the operational facets of the organisation, such as inventory management, supply chain management, and financial analysis, they first require technical capabilities.

Tesco managers need the conceptual ability to think strategically, examine market trends, and make wise judgements. Human skills, which include good communication, teamwork, and conflict resolution to maintain a positive work environment, are equally vital (Moura, 2021).

Tesco also stresses the need of having good leadership qualities because managers are crucial in inspiring and motivating their workers to attain organisational objectives.



Leadership - the capacity to influence and direct followers or members of a group ,organization,society,or team is known as leadership.(Moura,2021)

Leadership theories overview-

Tesco has a long history in the market and has made a name for itself as a major player. The business enjoys a dominant position in the market and has continuously produced outstanding financial results, including large revenues and profits (Moura, 2021).

Tesco's success depends on effective leadership, and a variety of leadership theories, including trait theory, behavioural theory, and contingency theory, can be used to examine and comprehend the practices used by the organisation (Awadari & Kanwal, 2019).



Application of Leadership Theories in Tesco

Leadership theories apply to Tesco PLC.

Transformational leadership—inspiring and encouraging personnel to achieve a goal—is popular. Dave Lewis, Tesco's CEO since 2014, applied this notion to improve the company's finances. He engaged and inspired staff by communicating a clear goal and empowering them.

Tesco may also use **situational leadership**. This theory argues leaders should adapt their leadership style to the situation and team demands. A leader may delegate or direct depending on the team's experience and confidence. Tesco suffers ongoing changes and competition, so this method may benefit them (Oloo, 2021).



Transformational Leadership

Tesco is a well-known retailer in the UK and an excellent example of transformational leadership.

According to the philosophy of transformational leadership, leaders should encourage and inspire their teams to reach their maximum potential.

Tesco's leaders have the capacity to motivate their teams, providing a feeling of purpose and a common goal. They promote employee empowerment, foster creativity, and offer chances for growth (Morais et al., 2020).

Tesco's success is significantly impacted by this leadership style, which fosters a culture of continual improvement and increases employee engagement.

Tesco distinguishes itself as a company that values and invests in the development of its workers by embracing transformational leadership.



Factors Influencing Group and Team Behaviors

Tesco, a well-known retail company in the UK, operates in a dynamic environment where several elements affect team and group dynamics.

First off, Tesco teams that are diverse—with a range of backgrounds, experiences, and viewpoints—can be more innovative and creative.

The effectiveness of coordination, communication, and decision-making is also influenced by the size of the team (Foster & Grannell, 2022). Cohesiveness, or how well team members cooperate and feel connected to one another, has a big impact on how well a team works together.

For information exchange, dispute resolution, and team harmony, effective communication practices and channels are essential.

The values, conventions, and beliefs that make up Tesco's organisational culture also influence the behaviour and interaction styles of its teams, which in turn affects how well they perform (Morais et al., 2020).



Tesco's culture of cooperation and teamwork

One of the top retail businesses in the UK, Tesco PLC, understands the value of collaboration in its daily operations.

The business values productive teamwork and promotes a positive work environment for its employees. Tesco deliberately chooses employees with a range of abilities and backgrounds to develop teams that are complementary to one another.

To ensure accountability and efficient operation, roles and responsibilities are clearly defined (Foster & Grannell, 2022). Tesco promotes teamwork by fostering open channels of communication, encouraging information sharing, and supporting cross-functional cooperation.

Tesco wants to improve efficiency, creativity, and customer pleasure in its retail operations by putting a priority on cooperation and cultivating a friendly environment.



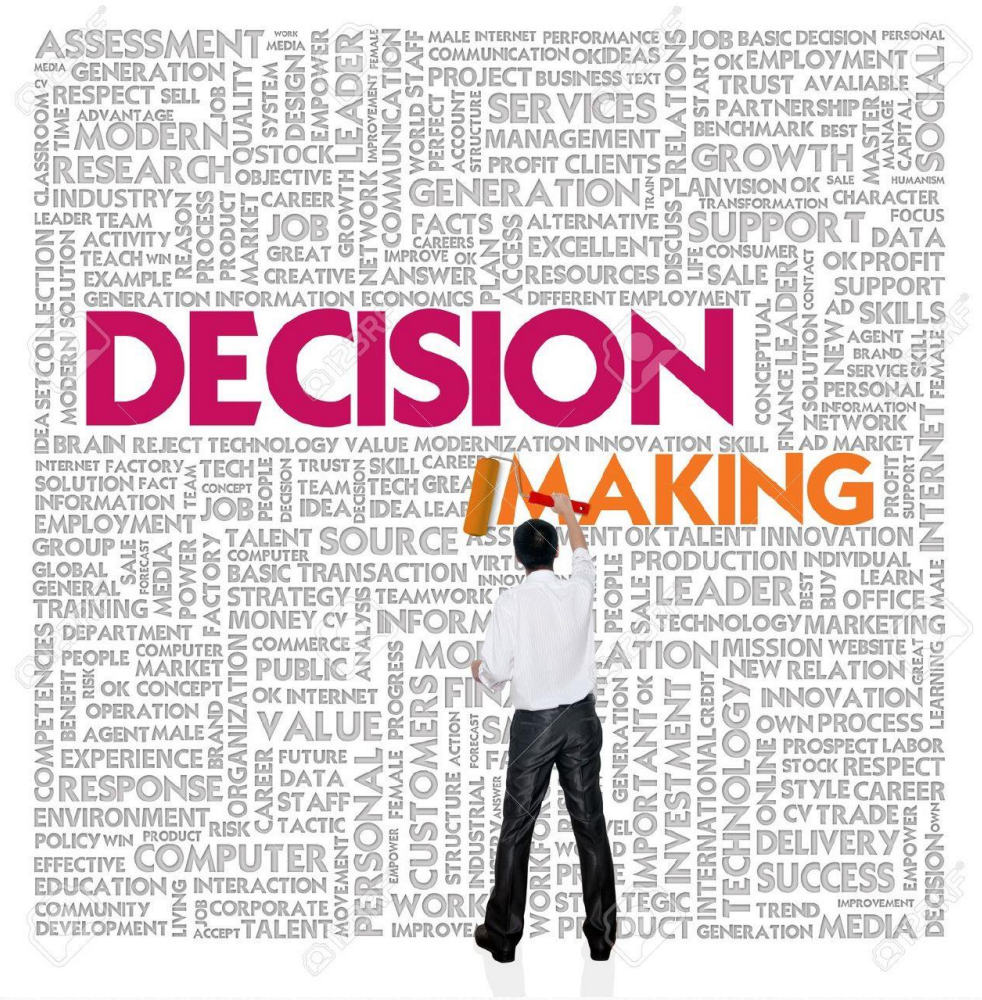
Group Decision Making

Tesco has created efficient decision-making procedures within its team, thanks to its lengthy history and strong market presence.

The business values both individual and group decision-making processes and appreciates the value of many viewpoints and expertise.

Tesco uses a variety of strategies and methods to encourage collective decision-making, including brainstorming meetings, reaching an understanding, and using decision matrices (Awadari & Kanwal, 2019)..

By utilizing their combined knowledge and experience, Tesco teams are better equipped to make decisions that are in line with the objectives and goals of the company.



Conflict Management

Tesco, a well-known retailer in the UK, deals with a variety of conflicts within its workforce.

Goal discrepancies, communication problems, or rivalries between departments can all lead to conflict.

Tesco uses techniques like open communication channels, active listening, and mediation to effectively settle and manage these problems (Monte, 2021).

Tesco emphasizes the value of amicable dispute settlement and encourages staff to participate in group problem-solving while looking for outcomes that are advantageous to all parties.

Tesco wants to preserve a peaceful workplace, promote better teamwork, and eventually improve overall organisational performance. To do this, Tesco addresses issues in a proactive and constructive way.



Group Performance and Productivity

Tesco is a well-known UK retailer with a great reputation for employee performance and output.

Tesco's teams are successful due to a number of elements, such as efficient motivational techniques, goal-setting methods, and performance evaluations.

To maintain employees' motivation and concentration on reaching their goals, the organisation places a strong emphasis on creating a helpful and enjoyable work environment.

Tesco also uses techniques to increase team productivity, including giving people the chance to learn and grow, encouraging teamwork, and praising and rewarding successful teams (Sepawi, 2023).

Tesco wants to improve team performance and promote overall organisational success by giving these considerations a top priority.



Communication within Teams

Tesco is aware of the value of clear communication within its workforce.

Tesco must ensure smooth operations, coordinate activities, and develop a collaborative work atmosphere. This requires clear and effective communication (Monte, 2021).

Tesco prioritizes verbal and nonverbal communication methods to deliver knowledge, direction, and criticism.

Tesco wants to break down communication barriers such as linguistic gaps, cultural diversity, and hierarchical systems by promoting open discourse (Ajibola, 2022).

Tesco empowers its staff to collaborate, share ideas, and align goals through effective communication in order to accomplish the organization's aims.



Building High-Performing Teams

Tesco, a major retailer in the UK, places a strong emphasis on developing winning teams.

The business uses a number of tactics to promote collaboration and teamwork.

Tesco makes investments in extensive team training and development programmes to give staff the tools they need to succeed in their jobs (Ajibola, 2022).

Tesco also acknowledges and honours team accomplishments, fostering an environment of gratitude and inspiration.

Tesco wants to develop a workforce capable of achieving excellent performance and adding to the success of the firm by highlighting the value of teamwork and offering support through training and recognition.



Conclusion

Tesco is a well-respected retail brand in the UK, with a solid reputation for success.

Tesco has established itself as a big player in the market with a lengthy history and notable accomplishments.

The organisational structure of the business affects decision-making and agility, which is essential to its success. Tesco's operation depends on efficient managerial activities and abilities, such as planning, organizing, leading, and managing.

Tesco employs leadership theories like transformational leadership to energise and excite its workforce. Performance is greatly influenced by group dynamics and teamwork, with aspects like communication and conflict resolution influencing group behaviours (Sepawi, 2023).

Overall, Tesco's structure, leadership, and efficient group dynamics are key factors in its success.



Questions and Discussion

Its purpose is to invite inquiries and to facilitate a conversation regarding the important inquiry of Tesco PLC.

It gives the audience a chance to participate in the presentation and ask questions or seek clarification on certain issues.

It enables for a deeper investigation of the subjects addressed in the presentation and fosters a more collaborative and participatory learning experience by promoting questions and conversation.



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